

A person wearing a white lab coat is shown from the side, holding a stack of Euro banknotes. They are standing in front of a large, open blue storage bin filled with more stacks of banknotes. The background shows more of these bins, suggesting a secure storage facility for cash.

SALE OF CONVENTIONAL CASH BUSINESSES

26 FEBRUARY 2020

Securing Your World



LEGAL DISCLAIMER

Certain statements in this document are forward-looking statements. These forward-looking statements speak only as at the date of this document. These statements concern, or may affect, future matters and include matters that are not facts. Such statements are based on current expectations and beliefs and, by their nature, are subject to a number of known and unknown risks and uncertainties that could cause actual results and outcomes to differ materially from any expected future results or performance expressed or implied by the forward-looking statements. You are cautioned not to place undue reliance on these forward-looking statements. The information and opinions expressed in this document are subject to change without notice and neither the Company nor any other person assumes any responsibility or obligation to update publicly or review any of the forward-looking statements contained within this document, regardless of whether those statements are affected as a result of new information, future events or otherwise. This presentation also contains non-GAAP measures as defined in the annual report/interim results which can be found on the Company's website.

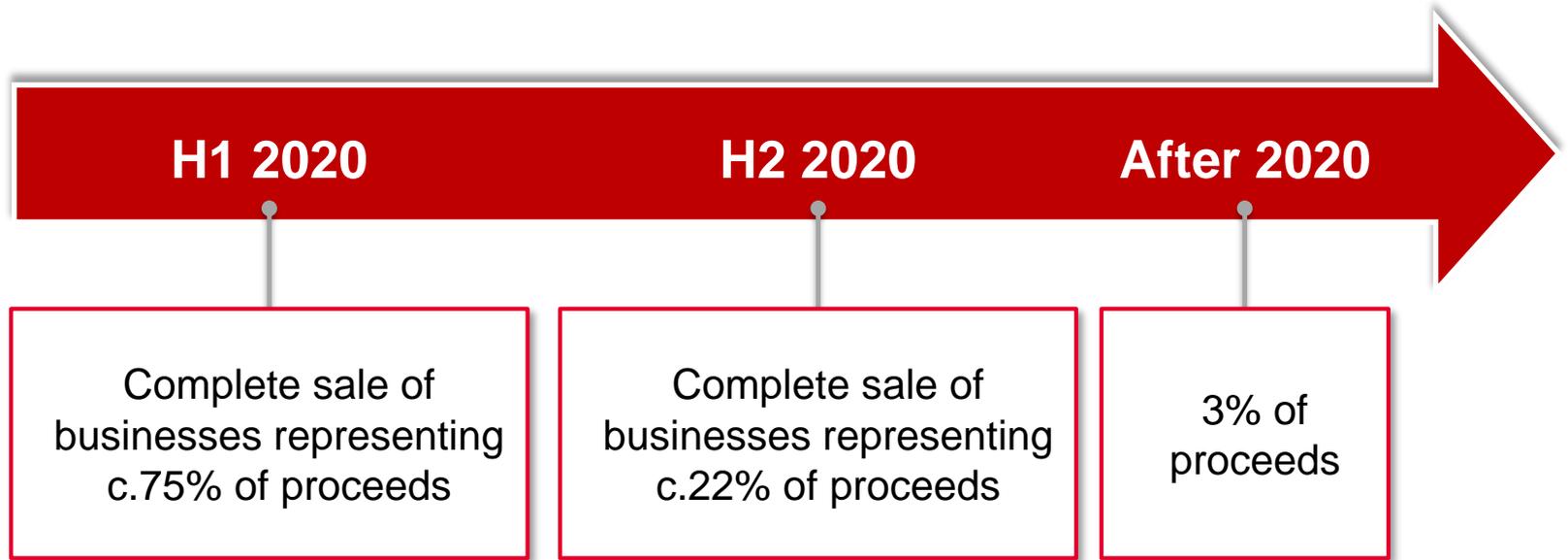
SALE OF CONVENTIONAL CASH BUSINESSES

TRANSACTION HIGHLIGHTS

- Sale of majority of conventional cash businesses to Brink's (the "Transaction")
 - £0.6bn revenues and £67m PBITA¹ in FY2019
 - Approximately 25,000 employees
- Enterprise value of £727m and 10.8x FY2019 PBITA¹
- Net proceeds: cash of £670m + £60m net liabilities assigned to Brink's
- Pro forma net debt/ EBITDA ratio 2.4x as at 31 December 2019
- Retain and develop high growth payment & cash technology businesses: RCS, Cash360, Deposita, G4SPay
- UK Cash retained: in interest of company and pension fund members

SALE OF CONVENTIONAL CASH BUSINESSES

PHASED COMPLETION



- *Phased completion subject to customary consultations and approvals*

SALE OF CONVENTIONAL CASH BUSINESSES

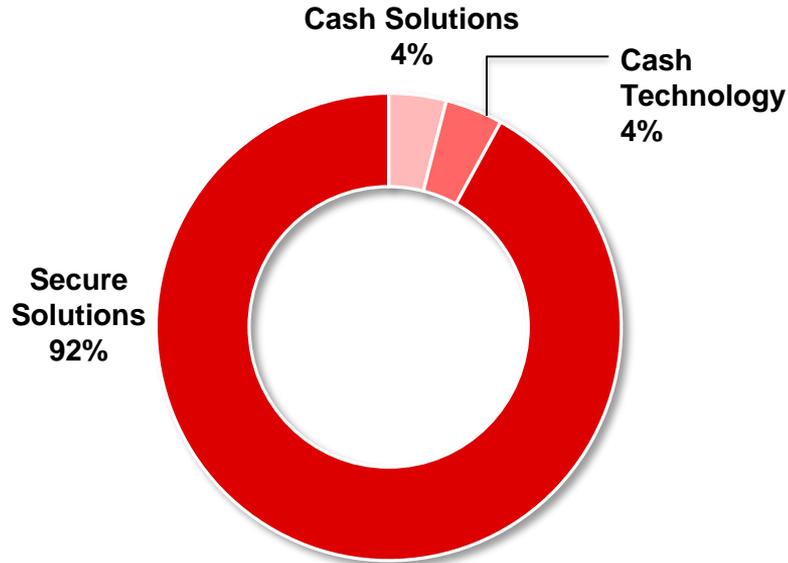
SUCCESSFUL CONCLUSION OF CASH SEPARATION REVIEW

- Realises fair value for conventional cash businesses: 10.8x FY19 PBITA
- Transaction superior to demerger option considered under cash separation review
- Transaction represents important milestone in execution of G4S' corporate strategy
 - Focus on growth of core integrated security solutions business
 - Development of high growth, high margin cash and payment technology business
 - Financial flexibility to continue to invest in our core business
 - Facilitates simplified group structure and efficiencies of £15-20m
- Focus and financial strength to deliver material benefits to customers, shareholders and employees

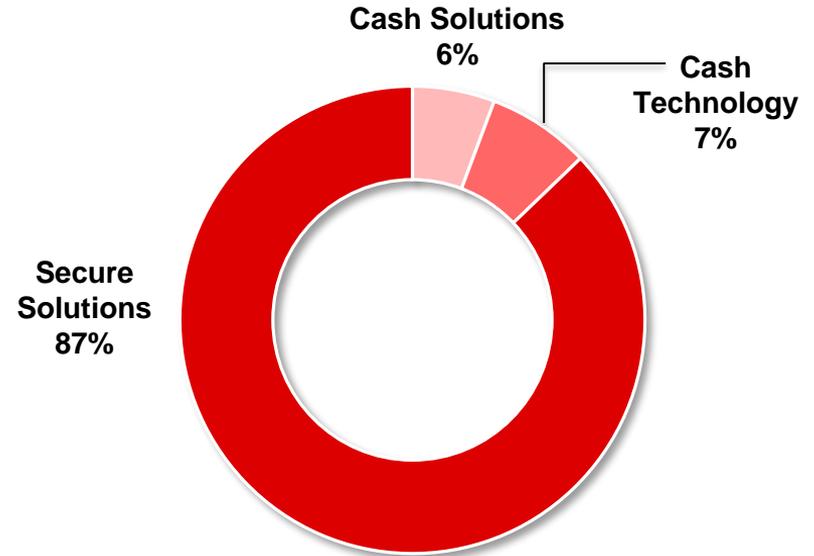
SHAPE OF G4S GROUP

POST TRANSACTION

FY 2019 Revenue



FY 2019 PBITA*



* Pre allocation of corporate costs.

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A large wall of security camera feeds in a control room. The feeds show various scenes including a red car, a person, and different indoor environments. A red banner is overlaid on the top half of the image.

Q&A

**If you have a question, please type it below and press submit.
For those joining by phone, please press * 1 on your keypad.**

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